



Internal Implementation Process

(IS/ISO 9001:2015)



Department of Agricultural Research and Education
and
Indian Council of Agricultural Research
Ministry of Agriculture & Farmers Welfare
Krishi Bhavan, New Delhi

Internal Implementation Process

(IS/ISO 9001:2015)



Department of Agricultural Research and Education
Indian Council of Agricultural Research

Ministry of Agriculture & Farmers Welfare,
Krishi Bhavan, New Delhi



Internal Implementation Processes

(IS/ISO 9001:2015)

© 2023, Indian Council of Agricultural Research, New Delhi

Concept and Guidance: Sh Rajeev Lal, Joint Secretary & Management Representative (MR) of DARE/ ICAR, New Delhi

Compilation and Writing: Dr. Vikram Singh, Senior Scientist. IP&TM Unit; and Shri Ajai Verma, Deputy Secretary, Governance Cell, ICAR, New Delhi

Contributors: Working Group for Regular Maintenance of IS/ISO 9001:2015 Certification Activities at DARE/ICAR Hqrs.

- ❖ Dr. K. P. Singh, Principal Scientist, ICT Division
- ❖ Ms. Sunita Sharma, Director, Agricultural Extension Division
- ❖ Dr. Vikram Singh, Senior Scientist. IP&TM Unit
- ❖ Sh Ajai Verma, Deputy Secretary, Governance Cell
- ❖ Sh. Rajesh Kumar Jha, Deputy Secretary, Agricultural Education.
- ❖ Sh. Anshul Gupta, Under Secretary, Technical Service
- ❖ Sh. N. K. Sarvang, Under Secretary, Governance Cell
- ❖ Sh. Himanshu Kumar, Under Secretary, Administration

Layout & design: Directorate of Knowledge Management in Agriculture

Published by: Dr. S. K. Malhotra, Project Director, Directorate of Knowledge Management in Agriculture, Indian Council of Agricultural Research, New Delhi - 110 012 and printed at VIBA Press Pvt. Ltd., C-66/3, Okhla Industrial Area, Phase II, New Delhi - 110 020.



**Department of Agricultural Research and Education
and
Indian Council of Agricultural Research**



QUALITY POLICY

DARE and ICAR are committed to clientele satisfaction and continual improvement for achieving excellence in agricultural research, education and frontline extension. This is achieved through systematic knowledge management, sense of ownership, responsive approach, human resource development, technological up-gradation, conducive work culture and implementation of effective Quality Management System ensuring compliance with applicable requirements.

QUALITY OBJECTIVES

1. Achieving the documented measurable targets timely, qualitatively and with enhanced resource use efficiency
2. Providing improved service delivery to stakeholders through IT-enabled systems management and human resource development
3. Ensuring continual enhancement of clientele satisfaction

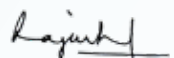
(Himanshu Pathak)
Secretary (DARE) & Director General (ICAR)
Krishi Bhavan, New Delhi

Dated: 09th November, 2023

**Department of Agricultural Research and Education
&
Indian Council of Agricultural Research**

Internal Implementation Process

Doc No: : DARE/ICAR IIP-02
Issue No: : 02
Effective Date: : 9th November, 2023
Issued by: : MR, DARE/ICAR
Signature


(Rajeev Lal)

Contents

1.	SCOPE of the Quality Management System of DARE/ICAR	1
2.	Purpose of the Document	1
3.	Introduction	1
4.	Quality Management System:	1
5.	Benefits of ISO 9001:2015	1
6.	IS/ISO 9001:2015 at DARE/ICAR	2
7.	Work Responsibilities of Management Representative (MR) Unit	3
8.	Important Documents of IS/ISO 9001:2015	3
9.	Important Individual/Terms of IS/ISO 9001:2015	4
10.	Preparation for Internal/External Audits	4
11.	Annexure-I	6
12.	Annexure-II	7
13.	Annexure-III	8
14.	Annexure-IV	10
15.	Annexure-V	11



SCOPE of the Quality Management System @ DARE/ICAR

Quality Management System of DARE/ICAR Head Office covers “*All the activities of DARE and ICAR pertaining to coordinating, guiding and managing research, extension and education in agriculture including Crop Science, Horticulture Science, Natural Resource Management, Agricultural Engineering, Animal Science, Fisheries Science, Agricultural Education, and Agricultural Extension are executed through various ICAR institutes, National Research Centers, National Bureaux, Directorates, Project Directorates, Krishi Vigyan Kendras and Agricultural Universities.*”

Purpose of the Document: *To make aware about the IS/ISO 9001:2015 related activities and its processes in DARE/ICAR.*

IS/ISO 9001:2015 @ DARE/ICAR

Introduction: International Organization for Standardization (ISO) 9001 is defined as the international standard that specifies requirements for a Quality Management System (QMS). Organizations use this standard to demonstrate the ability to consistently provide products and services that meet customer and regulatory requirements.

The current version of ISO 9001 was released in September 2015. This version ISO 9001:2015 applies to any organization, regardless of size or industry. It specifies the requirements for an effective Quality Management System (QMS), and helps them in: Organize a QMS; *Create Satisfied Customers, Management, and Employees; Continually Improve their Processes; and save costs.*

Quality Management System: A quality management system is a way of defining how an organization can meet the requirements of its customers and other stakeholders affected by its work. ISO 9001 is based on the idea of continual improvement. It doesn't specify what the objectives relating to “*quality*” or “*meeting customer needs*” should be, but requires organizations to define these objectives themselves and continually improve their processes in order to reach them.

Benefits of ISO 9001: 2015: Implementing a quality management system will help in following ways:

- ❖ Emphasis on leadership engagement in development of QMS and its implementation.
- ❖ Assess the overall context of your organization to define who is affected by your work and what they expect from you. This will enable you to clearly state your objectives and identify new business/service opportunities.
- ❖ Put your customers (*ICAR-Institutes*) first, making sure you consistently meet their needs and enhance their satisfaction. This can lead to repeat customer, new clients and increased business/services for your organization.



- ❖ Work in a more efficient way as all your processes will be aligned and understood by everyone in the business or organization. This increases productivity and efficiency, and bringing internal costs down.
- ❖ Meet the necessary statutory and regulatory requirements.
- ❖ Identify and address the risks associated with your organization

IS/ISO 9001:2015 at DARE/ICAR:

- ✓ The **First** Certificate of Quality Management Systems (**IS/ISO 9001:2008**) was granted to DARE/ICAR by Bureau of Indian Standards (BIS) for three years (*from 04.07.2013 to 03.07.2016*).
- ✓ This Certificate of Quality Management Systems (IS/ISO 9001:2008) was Renewed (**Second**) by Bureau of Indian Standards (BIS) for three years (*from 02.02.2017 to 14.09.2018*).
- ✓ The **Third** Renewal of this certificate from 14.09.2018 to 03.07.2019 by BIS was issued with its new version i.e., **IS/ISO 9001-2015**.
- ✓ In this regard 137 ICAR officials were trained by conducting **“Awareness and Internal Audit Training Course on Quality Management Systems as per IS/ISO 9001:2015”** in collaboration with BIS-NITS, Noida and its Certificates were issued (**Annexure-I & II**).
- ✓ The Certificate was again Renewed (Fourth) for next three years (from 04.07.2019 to 03.07.2022) by BIS.
Further, this certificate has been renewed (Fifth) for next three years from 30.11.2022 to 03.07.2025 (**Annexure-III**).
- ✓ To manage the activities related to this certification Joint Secretary, ICAR is the Nodal Officer (On behalf of Secretary DARE and DG, ICAR) which is named as **Management Representative (MR)** for IS/ISO 9001:2015 supported by Quality Management System (QMS) **Coordinators** at each Division/Unit. The **Heads** of each Division/Unit are **responsible** for its implementation and regular maintenance.
- ✓ To update the Quality Manual and System Procedures of DARE/ ICAR for IS/ ISO 9001:2015, as well as other relevant assignments of ISO related activities viz. Surveillance/ Internal Audits, Management Review Meeting (MRM), document revisions etc., a **Working Group** has been nominated which is supporting to Management Representative (MR) of IS/ ISO 9001:2015 (**Annexure-IV**).
- ✓ A **Management Review Committee** has been constituted to review the operation and effectiveness of Quality Management System. The committee consists of:

Secretary DARE and DG, ICAR

Addl. Secretary DARE and Secretary ICAR
Divisional Heads
Management Representative (MR)
Any other member (s) as desired by Chairman

Chairman

Dy. Chairman
Members
Coordinator

Work Responsibilities of Management Representative (MR) Unit

To maintain and sustain this certification on regular basis, MR of DARE/ICAR has to Organize:

- ✓ Awareness Trainings/Programmes/ Meetings,
- ✓ Internal Audits,
- ✓ Management Review Meeting (MRM),
- ✓ Creation and Revision of Documents/Activities,
- ✓ External Audits viz. Surveillance Audit, and Renewal Audit, and
- ✓ Other Mandatory Requirements of the Standard.

Important Documents of IS/ISO 9001:2015:

All the Divisions/Units have to maintain following documents for execution of IS/ISO 9001:2015 activities at their office:

- ✓ **Quality Manual:** A quality manual is a document that states the organization's intentions for operating and executing the processes within its Quality Management System.
- ✓ **Common/ System Procedures:** This document consists of operating procedures according to the Quality Manual.
- ✓ **Quality Policy and Quality Objective:** Quality Policy is a dynamic document which should be widely communicated, understood and adopted throughout the organization. Quality Objectives have been developed to implement the Quality Policy addressing overall organizational focus.
- ✓ **Divisional Document:** This document is compilation of Organogram, Responsibility and Authority, Objective/Targets, Major Activities, Key Achievements, area for improvements, customers, quality system documents etc. A template of the Divisional Document is explained at **Annexure-V**. This document must be signed by the concerned Division/Unit Head only. The signed (Scan) copy of this document should be sent to MR Unit for record keeping.
- ✓ **Internal Documents:** These are the documents viz. *Decisions, Guidelines, Reports, Office Orders, Manuals etc.* which were created/ issued/ prepared by the DARE/ICAR eg. *Guidelines for AICRP/QRT, Decisions of Personnel/ Administration Divisions for Scientific/Technical Service Management, Annual Reports etc.*
- ✓ **External Documents:** These are the documents viz. *Decisions, Guidelines, Reports, Office Orders, Manuals etc.* which were issued/ prepared by other organizations viz. *Decisions and Guidelines of DOPT, Ministry of Finance, Acts and Rules of PPV&FRA, Patents, Biodiversity Authority etc.,* and are required/useful in DARE/ICAR's office procedures/activities.
- ✓ **Internal Audit Report:** This is the work efficiency report submitted by Internal Auditor (twice in a year) to the QMS Coordinator and MR Unit.



- ✓ **Customer Feedback:** Feedback provided by customers i.e. *ICAR-Institutes* about the services provided by concerned Division/Unit.
- ✓ **Corrective and Preventive Actions (CAPA):** These are the actions/changes/initiative taken by the Division/Unit to improve the quality of services to satisfy the need of their customer.

Important Individual/Terms of IS/ISO 9001:2015:

QMS Coordinator: An employee of DARE/ICAR (Under Secretary and Above), nominated by his/her Division/Unit head for executing and managing IS/ISO 9001:2015 activities in his/her Division/Unit. QMS coordinator is the Auditee for Internal/Surveillance/Renewal Audits for his/her Division/Unit.

Internal Auditor: An employee of DARE/ICAR (Section Officer and Above), trained by BIS-NITS under “Awareness and Internal Audit Training Course on Quality Management Systems as per IS/ISO 9001:2015” shall be nominated by Management Representative (MR) to execute Internal Audits in the Divisions/Units. Internal Auditor is responsible for auditing all the QMS related activities on time and if require raise non-conformity(es); and report to the MR.

Internal Audit: This is the major activity of the MR Unit to maintain the quality of services at all Divisions/Units DARE/ICAR by auditing/inspecting their services with trained Auditors at specified intervals i.e., Twice in a year per standard given in the quality manual.

Surveillance Audit: This audit is conducted by BIS for the first two years of the certification with a team of 3 to 4 lead auditors, where they will audit/inspect all the Divisional/Unit QMS related activities.

Renewal Audit: This audit is also conducted by BIS in the third year of the certification with a team of 3 to 4 lead auditors, where they will audit/inspect all the Divisional/ Unit QMS related activities, and recommend for Renewal/ Rejection.

Follow-up Audit: This audit is conducted by MR in case of improper results of internal audit or on the recommendation of top management.

Management Review Meeting (MRM): Management Review is an important activity of MR Unit which shall be conducted twice in a year (after completing the internal audit), to ensure continuing suitability and effectiveness of QMS in meeting Quality Policy & Objectives.

Preparation for Internal/External Audits:

To face an/a Internal/Surveillance/Renewal audit of IS/ISO 9001:2015, an auditee/QMS Coordinator should be ready with following documents:

- ✓ Internal Audit Report(s)
- ✓ Closure and Reporting to MR for Non-Conformity(es) (NCs), if any
- ✓ Copy of a Quality Manual



- ✓ Copy of Common/System Procedures
- ✓ Display of Quality Policy and Quality Objective in the office premises
- ✓ Important files/documents in hard/soft form
- ✓ Customer Feed-back from concerned ICAR Institutes
- ✓ Report on Customer Feed-back
- ✓ List of Internal and External Documents in hard/soft form
- ✓ Management Review Meeting (MRM) agenda and its decisions

Annexure-I

Copy of Certificate of Awareness and Internal Audit Training Course on Quality Management Systems as per IS/ISO 9001:2015

	
<h1 style="font-family: cursive;">Certificate</h1>	
<p>This is to certify that</p> <p>Pawan Kumar Ojha</p> <p>has attended</p> <p>"Awareness and Internal Audit Training Course</p> <p>on</p> <p>Quality Management Systems</p> <p>as per IS/ISO 9001:2015"</p> <p>held during</p> <p>05-06 April 2018</p> <p>at</p> <p>Indian Council of Agricultural Research, New Delhi</p> <p>conducted by</p> <p>National Institute of Training for Standardization,</p> <p>Bureau of Indian Standards</p>	
<p><i>(Signature of D. P. Kumar)</i> (D. P. Kumar) (पाठ्यक्रम समन्वयक/Course Co-ordinator) <small>Our Ref: NITS/Trg/02/17-18/63/04</small></p>	<p><i>(Signature of Binod Kumar Sinha)</i> (Binod Kumar Sinha) (प्रमुख/Head-NITS)</p>
<p>राष्ट्रीय मानकीकरण प्रशिक्षण संस्थान/National Institute of Training for Standardization</p> <p>भारतीय मानक ब्यूरो/Bureau of Indian Standards</p> <p>एक मानके, खाद्य एवं सार्वजनिक वितरण विभाग, Ministry of Consumer Affairs, Food & Public Distrib</p> <p>A 20-21, Institutional Area, Sector-62, NOIDA-201309, UP</p> <p>Ph.: 0120 4670227, 4670232, Email: nits@bis.gov.in, hnits@bis.gov.in</p> <p>Web: www.bis.gov.in</p>	

Annexure-II









Photographs of Awareness and Internal Audit Training Course on Quality Management Systems as per IS/ISO 9001:2015



Annexure-III

IS/ISO Certificate Issued by BIS to DARE/ICAR

   	<p>फॉर्म 10 (संशोधन-उत्पत्ति पैरा 3 में संशोधन (2) को देखें) Form 10 (Refer Sub-Para (2) of Para 3 of Scheme II)</p> <p>भारतीय मानक ब्यूरो BUREAU OF INDIAN STANDARDS गुणता प्रबंध पद्धति प्रमाणन लाइसेंस LICENCE FOR THE QUALITY MANAGEMENT SYSTEMS CERTIFICATION राष्ट्रीय प्रत्यायन प्रमाणन विकास बोर्ड, नई दिल्ली द्वारा प्रत्यायित (Accredited by National Accreditation Board for Certification Bodies, New Delhi)</p> <p>लाइसेंस सं. म.शे.का/क्यूएम/एल - 8003417.3 Licence No. CRO/QM/L- 8003417.3</p> <p>1. भारतीय मानक ब्यूरो अधिनियम, 2016/2016 बर 111 द्वारा प्रदान की गई शक्तियों के अन्तर्गत, ब्यूरो By virtue of the power conferred on it by, the Bureau of Indian Standards Act 2016 (11 of 2016), the Bureau hereby certifies</p> <p>M/s Department of Agriculture Research, & Education (DARE), and Indian Council of Agricultural Research (ICAR), Krishi Bhavan, Dr. Rajendra Prasad Road, New Delhi - 110 001</p> <p>मैनेजमेंट सिस्टम ऑफ एग्रीकल्चर रिसर्च एण्ड एजुकेशन (डीएआरई) एण्ड इण्डियन काउंसिल ऑफ एग्रीकल्चरल रिसर्च (आईसीआरएआर), कृषि भवन, डॉ राजेंद्र प्रसाद रोड, नई दिल्ली - 110 001</p> <p>वे (जिन्हें इसके बाद लाइसेंसधारी कहा गया है)। इसके साथ सभी अनुसूची में विरोध रूप से वर्णित उत्पादों और/या सेवाओं का प्रक्रम के संबंध में ब्यूरो के गुणता प्रबंध पद्धति प्रमाणन के लाइसेंसधारियों के रजिस्टर (टी) में उचित संख्या से सूचीबद्ध होने पर अधिकार और लाइसेंस प्रदान करता है, जो इस लाइसेंस की है। इस प्रकार के उत्पाद और/या सेवाएं या प्रक्रम लाइसेंसधारी द्वारा, आईएस/आईएसओ 9001:2015 के अन्तर्गत गुणता प्रबंध पद्धति के अनुसार केवल उपर बताए गए पते (पते) पर निर्मित/उत्पाद प्रेषित किए जाएंगे।</p> <p>(hereinafter called the Licensee) the right and licence to be listed in the Bureau's register(s) of Licensees of Quality Management Systems Certification in respect of the products and/or services of processes particularly described in the schedule hereto, bearing the same number as this licence. Such products and/or services or processes shall be manufactured/ provided/carried out by the Licensee at only the address (es) given above, and under the Quality Management Systems in accordance with</p> <p>IS/ISO 9001:2015</p> <p>2. यह लाइसेंस इस लाइसेंस का विनियम करने वाले उपरोक्त अधिनियम और इसके अधीन बने हुए नियमों और विनियमों के संबंध में प्रमाणन के अंतर्गत मौजूद किया गया है और लाइसेंसधारी एलएल ब्यूरो के उपरोक्त नियमों और विनियमों का विधिमान पालन करने का दायरदार है।</p> <p>The licence is recertified subject to the relevant provisions of the above Act and the rules and regulations made there under governing the licences referred to above, and the Licensee hereby covenants with the Bureau duly to observe with the said Rules and Regulations.</p> <p>यह लाइसेंस 30 नवंबर 2022 से 03 जुलाई 2025 तक वैध होगा और इसका विनियम के अनुसार मौजूद किया जायेगा। This licence shall be valid from 30 November 2022 to 03 July 2025 and may be recertified as prescribed in the Regulations.</p> <p>2022 के नवंबर माह के तीसरा दिन हस्ताक्षरित एवं मुहूर्तित Signed, Sealed and dated this Thirtieth day of November 2022</p> <p> (Smt. Soeh Lata) Deputy Director General (Central) For BUREAU OF INDIAN STANDARDS</p> <p>Last certification expiry date 03 July 2022</p> <p>Certification audit Date 22-24 Aug 2022</p> <p>* Recertification Due Date 03 July 2025</p> <p>     </p> <p>MSC-F6.4-12 Issue - 04 Page 1 of 2</p>
---	--

   	<p>साइसेस सं. म.क्षे.का/क्यूएम/एल - 8003417.3 Licence No. CRO/QM/L- 8003417.3</p> <p>जारी: मैसर्स डिपार्टमेंट ऑफ एग्रीकल्चर रिसर्च एण्ड एजुकेशन (डीएआरई) एण्ड इण्डियन काउंसिल ऑफ एग्रीकल्चरल रिसर्च (आइसीएआर),</p> <ol style="list-style-type: none"> 1. कृषि भवन डॉ राजेंद्र प्रसाद रोड, नई दिल्ली - ११०००१ 2. कृषि अनुसंधान भवन -I, पुसा नई दिल्ली - ११००१२ 3. कृषि अनुसंधान भवन -II, पुसा, नई दिल्ली - ११००१२ <p>Issued to: M/s Department of Agriculture Research and Education (DARE) and Indian Council of Agriculture Research (ICAR)</p> <ol style="list-style-type: none"> 1. Krishi Bhavan, Dr. Rajendra Prasad Road, New Delhi- 110 001 2. Krishi Anusandhan Bhuvan -I, Pusa, New Delhi - 110 012 3. Krishi Anusandhan Bhuvan -II, Pusa, New Delhi - 110 012 <p style="text-align: center;">अनुसूची SCHEDULE</p> <p>ये उत्पाद सेवाएं प्रकृत त्रिकोण संबंध में फर्म को गुणवत्ता प्रबंध प्रणालि प्रमाणन साइसेस नवीकृत किया गया है Products Services/Processes with respect to which the firm has been re-certified the licence for Quality Management Systems Certification:</p> <p><i>"All the activities of DARE and ICAR pertaining to coordinating, guiding and managing research, extension and education in agriculture including Crop Science, Horticulture Science, Natural Resource Management, Agricultural Engineering, Animal Science, Fisheries Science, Agricultural Education and Agricultural Extension are executed through various ICAR Institutes, National Research Centers, National Bureaux, Directorates/Project Directorates, Krishi Vigyan Kendras and Agricultural Universities. However, Design and Development of products and Services (Clause 8.3) and property belonging to customers or external providers (Clause 8.5.3) are not applicable to the organization."</i></p> <p style="text-align: right;">  (Smt. Sneh Lata) Deputy Director General (Central) भारतीय मानक ब्यूरो के लिए For BUREAU OF INDIAN STANDARDS </p> <div style="display: flex; justify-content: space-around; align-items: center;"> <div style="text-align: center;">  </div> <div style="text-align: center;">  </div> <div style="text-align: center;">  </div> </div>
--	---



Annexure-IV



**भारतीय कृषि अनुसंधान परिषद
INDIAN COUNCIL OF AGRICULTURAL RESEARCH**

कृषि भवन, डा० राजेन्द्र प्रसाद मार्ग, नई दिल्ली-११०००१

Krishi Bhawan, Dr. Rajendra Prasad Road, New Delhi 110001

Ph. No. 023386087, Fax No. 011-23387293, E-mail:ajaiiverma.icar@nic.in

F.No. 4(3)/2023-Gov. Cell

Date: 01st November, 2023

OFFICE ORDER

Subject: - Constitution of a working group for timely execution of IS/ISO 9001:2015 certification activities at DARE/ICAR Hqrs.

In continuation of Council's Officer Order of even no. dated 14.08.2023, the member(s) of the working group is revised as following, to support the Management Representative (MR), ICAR for timely completion of IS/ISO 9001:2015 certification related activities of DARE/ICAR: -

S. No.	Name of the Officer
1	Dr. K.P. Singh, Pr. Scientist, ICT Division
2	Ms. Sunita Sharma, Director, Agril. Extn.
3	Dr. Vikram Singh, Sr. Scientist, IPTM
4	Sh. Ajai Verma, DS (Gov. Cell)
5	Sh. Rajesh Kumar Jha, DS (Agril. Edn.)
6	Sh. Anshul Gupta, US(TS)
7	Sh. N.K. Sarvang, US (Gov.Cell)
8	Sh. Himanshu Kumar, US(Admn.)

The other contents of the O.O. dated 14.08.2023 will remain the same.

Ajai Verma
11/11/23

(Ajai Verma)

Deputy Secretary (Gov.Cell)

Distributions: -

1. All Officers of working group
2. All concerned Divisional Heads

Copy to:-

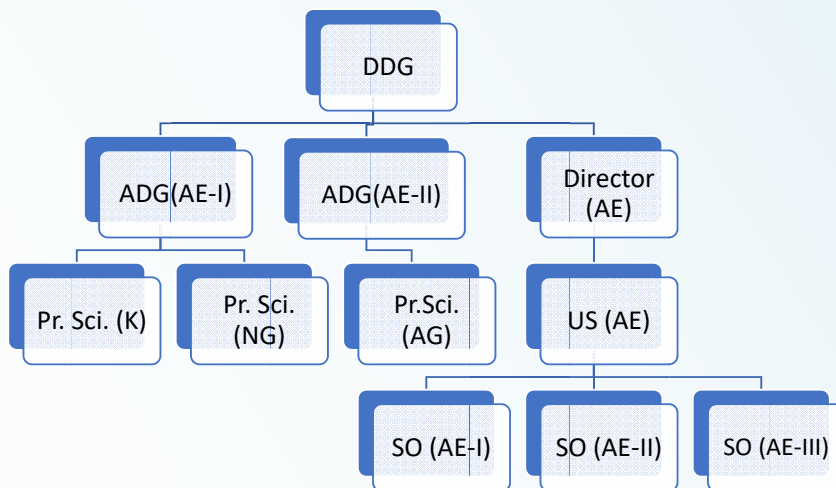
1. DDG(Central), BIS, Unit No.-601-A, 6th Floor, Tower-1, Konnectus Tower, DMRC Building, Bhavbhuti Marg, Opp. New Delhi Railway Station Gate No.2 (Towards Ajmeri Gate side), New Delhi-110001.
2. All DDGs, ICAR Hqrs.
3. ADG, IPTM, ICAR Hqrs.
4. All Directors of ICAR Institutes.
5. PPS to Secretary DARE & DG, ICAR.
6. Sr. PPS to Addl. Secretary (DARE) & Secretary (ICAR).
7. PPS to AS & FA, DARE/ICAR.
8. E-office Notice Board/Guard File.

Annexure-V

Tentative Template for Preparing/Changing/Improving the Divisional Document of IS/ISO 9001:2015

1. **Organogram:** This part should include only the name of the post of officers (from HoD to SO/Assistant/Dealing Hand)

Example:



2. **Responsibility and Authority** (of the above-mentioned officers only): The description of the responsibilities should be in the line of divisional objectives and activities. It should not exceed five to six sentences.
3. **Divisional Objectives/Targets:** Objectives should reflect the major activities of Division, and inter linked with above responsibilities and procedures. Objectives should not be more than five or six.
4. **Major Activities of the Division:** Activities will be linked with responsibilities of the above-mentioned officers, objectives and procedures. These activities must be repetitive in nature.
5. **Five key achievements of the Division:** On the basis of above objectives and activities.
6. **Improvement Areas:** This section should include the space for improvement to enhance the customer's satisfaction.
7. **Customers of the Division:** In this part SMDs can give the list of their institutes/AICRPS/SAUs/ATARIs etc. Other Divisions/Units can add their respective customers. Please restrict on directly related customers only.
8. **List of Abbreviations:** All the short forms used in above seven points should be enlisted here.



9. **Procedures:**

1. **Purpose:** This part should give brief detail of above-mentioned procedure
2. **Scope:** To whom it will impact or address
3. **Overall Responsibility:** Post of the Officer who will lead the process
4. **Procedure:** This part should include the steps of the procedure with responsible officer and concerned documents.

Sl. No.	Activity/ Description	Responsibility	Ref. Doc. / Record
4.1			
4.2			
4.3			

5. **Abbreviations:** If anything used in above process which has not been included in introduction part.
6. Process Efficiency Criteria/ Quality Plan:

Sl. No.	Activity Sl. No.	Activity	Efficiency Criteria
4.1			
4.2			
4.3			



भाॢअनुॢ
ICAR